## **Behavior, Loyalty & Decision-Making**

1.	Adjective
2.	Noun
3.	Noun
4.	Noun - Plural
5.	Verb - Base Form
6.	Noun - Plural
7.	Noun
8.	Adjective
9.	Adverb
10.	Verb - Base Form
11.	Noun
12.	Adjective
13.	Adjective
14.	Noun
15.	Verb - Present Ends In Ing

## **Behavior, Loyalty & Decision-Making**

What Great Principals Do Differently: 18 Things That Matter Most

Chapters 11-13

Chapter 11: "Focus on Behavior, Then Focus on Beliefs"

Understand that change can be <u>Adjective</u>; familiar is safe. Encourage <u>Noun</u> contact by providing specific statements to empower teachers to follow through. Teach techniques of appropriate <u>Noun</u> for teachers to use when encouraging students. Provide a scaffolding of procedures and techniques when incorporating change to a new system.

Aha! Moments:

Don't waste <u>Noun - Plural</u> /energy making sure everyone is on board.

The greatest impediment to change is fear, especially fear of the unknown.

As long as we praise correctly, we cannot praise too much.

New Information: Beliefs follow behavior changes rather than vice versa.

Point: Be a leader of leaders, a "principal teacher."

Relevance to Administrators:

Follow this advice to see real change.

\_\_\_\_\_\_ in the power of praise!

Effective principals have respect for the beliefs of educators, even if they don't agree.

Chapter 12: "Loyal to Whom?"

Always consider what is best for all students, all <u>Noun - Plural</u> and ultimately the whole school when making decisions.

Aha! Moment: Leaders need to see the \_\_\_\_\_, not just the trees.

New Information:

Loyalty is more important in preserving the group rather than an individual.

Decisions must be based on what is <u>Adjective</u> for all students.

Points:

If it doesn't help everyone, will it really help one?

Be careful not to think too <u>Adverb</u>.

Helping a student or teacher is good, but not if it negatively affects the majority.

Relevance to Administrators:

School leaders need to base decisions on the bigger picture.

Effective principals <u>Verb - Base Form</u> on loyalty to students.

Great principals ask that teachers put student needs before their own and model the same type of behavior.

Terrific principals are obviously loyal to students, teachers and their school.

Chapter 13: "Base Every Decision on Your Best Teachers"

Superstar teachers can be a huge asset in implementing new ideas. They also have a <u>Noun</u> for the school, not just their classroom.

Aha! Moment: Value the internal expertise that you have in your building rather than depending on outsiders.

Information: Delegate tasks to <u>Adjective</u> staff members so that they can be role models.

## Key Points:

Value your risk-takers, innovators and contributors, but don't play favorites or single them out.

Don't make <u>Adjective</u> statements focusing on behaviors of less effective staff members.

It is a \_\_\_\_\_\_ to focus on our least effective people, and issue broad directives because of one or two

teachers not making the best choices.

Relevance to Administrators:

By <u>Verb - Present ends in ING</u> to the best teachers, you avoid insulting them and you inspire others to grow.

Remember, your school will only be as good as your best teachers help make it.

Effective principals seek input and provide feedback.

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